

# Investment Case Presentation



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# About BBVA



## BBVA's GLOBAL PRESENCE

2023



Branches  
6,051

Employees  
116,923

Active customers  
68.3 M

### OUR PURPOSE

“To bring the age of opportunity to everyone”



## FINANCIAL HIGHLIGHTS

MARCH 2023

Net attributable profit 1Q23

1,846 M€

CET 1 FL

13.13%

Total assets

739,564 M€

Loans and advances to customers - gross

373,481 M€

Deposits from customers

395,880 M€



## DIGITAL CAPABILITIES

MARCH 2023

### CUSTOMERS



Digital customers  
49.0 M



Mobile customers  
48.6 M

### DIGITAL SALES

Units

PRV<sup>(1)</sup>

77.3%

61.4%

(1) Product Relative Value as a proxy of lifetime economic representation of units sold.



## SUSTAINABLE DEVELOPMENT AND DIRECT CONTRIBUTION TO SOCIETY

BBVA's sustainable business target

300 BN€

Between 2018 and 2025

150 BN€

Channeled since 2018

# About BBVA

## OUR PURPOSE

“To bring the age of opportunity to everyone

## STRATEGIC PRIORITIES



Improving our clients' financial health



Helping our clients transition towards a sustainable future



Reaching more clients



Driving operational excellence



The best and most engaged team



Data and Technology

## OUR VALUES



Customer Comes first



We think **big**



We are **one team**

# 1) Leading franchises in attractive markets

**BBVA**
**STRONG POSITION**

|                                                                                    |          | <b>Loan Market Share<sup>1</sup> (%)</b> | <b>Ranking<sup>1</sup></b> | <b>Pre-Provision Profit Market Share (%)<sup>1</sup></b> |
|------------------------------------------------------------------------------------|----------|------------------------------------------|----------------------------|----------------------------------------------------------|
|    | Spain    | 13.3%                                    | #3                         | 19.3%                                                    |
|    | Mexico   | 24.5%                                    | #1                         | 33.0%                                                    |
|    | Turkey   | 18.3%                                    | #2                         | 29.5%                                                    |
|  | Colombia | 11.1%                                    | #4                         | 7.8%                                                     |
|  | Peru     | 20.2%                                    | #2                         | 22.7%                                                    |

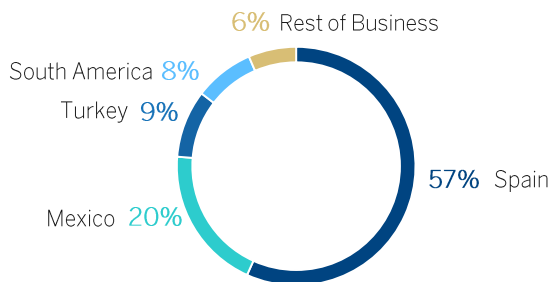
(1) Latest available market shares. Ranking among peer group. Turkey among private banks.

## 2) Well diversified business model

### DIVERSIFICATION UNDER A DECENTRALIZED MODEL

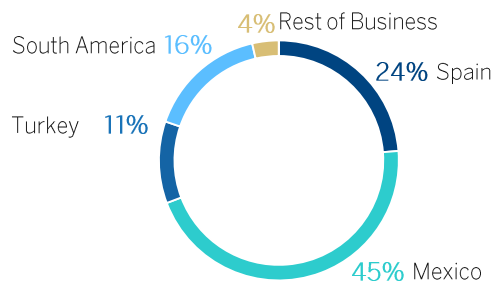
#### TOTAL ASSETS<sup>1</sup>

MAR-23



#### GROSS INCOME<sup>1</sup>

3M23



(1) Figures exclude the Corporate Center.

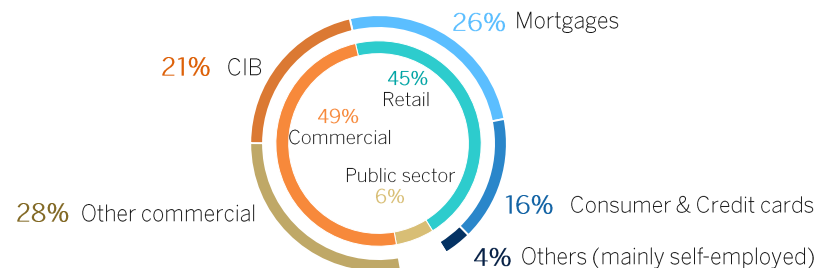
MPE: self-sufficient subsidiaries in terms of capital and liquidity management. No liquidity transfers.

### PROFITABLE BUSINESS MIX

#### LOANS AND ADVANCES TO CUSTOMERS

(PERFORMING LOANS UNDER MANAGEMENT EX- REPOS)

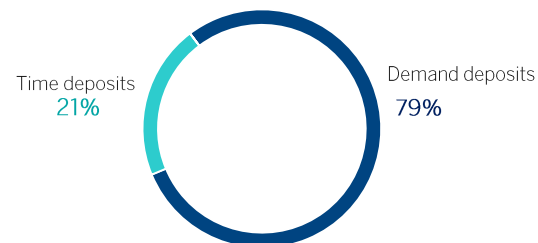
MAR-23



#### DEPOSITS FROM CUSTOMERS

(PERFORMING LOANS UNDER MANAGEMENT EX- REPOS)

MAR-23

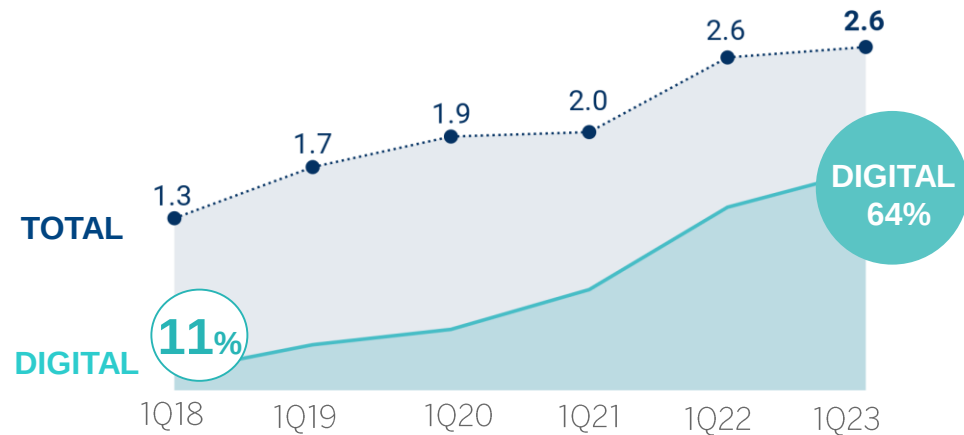


Highly diversified and transactional deposit base.

# 3) Capturing value from digitalization

## NEW CUSTOMERS<sup>1</sup>

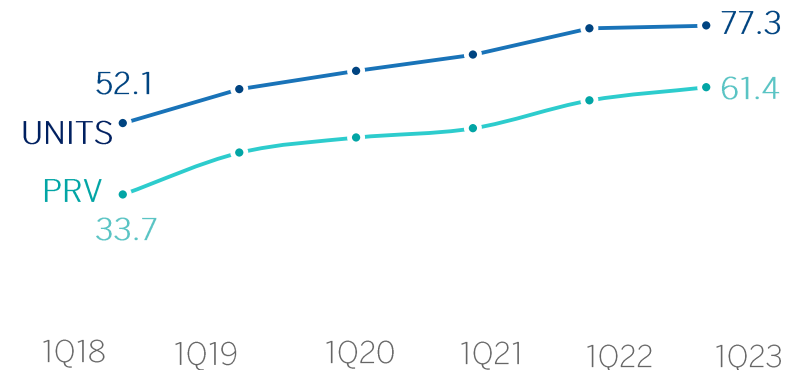
(BBVA GROUP, MILLION; % ACQUISITION THROUGH DIGITAL CHANNELS)



Excellent customer acquisition driven by digital

## SALES THROUGH DIGITAL CHANNELS

(BBVA GROUP, % OF TOTAL SALES YTD, # OF TRANSACTIONS AND PRV<sup>1</sup>)



Strong focus on customer experience

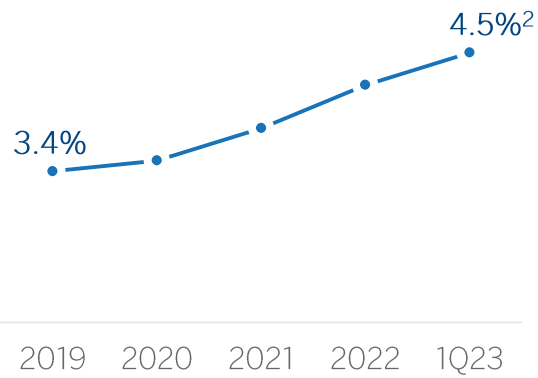
(1) Gross customer acquisition through own channels for retail segment. Excludes the US business sold to PNC for comparison purposes.

Note: Group excludes USA, Venezuela, Chile, Paraguay. (1) Product Relative Value as a proxy of lifetime economic representation of units sold.

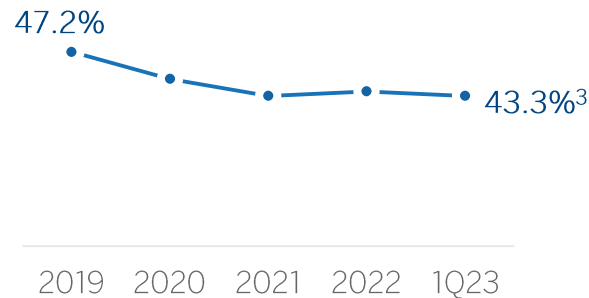
# 4) Proving track record of solid financial returns

## STRONG PRE-PROVISION PROFIT AND BEST-IN-CLASS EFFICIENCY

PRE-PROVISION PROFIT / RWA  
BBVA 2019-1Q23

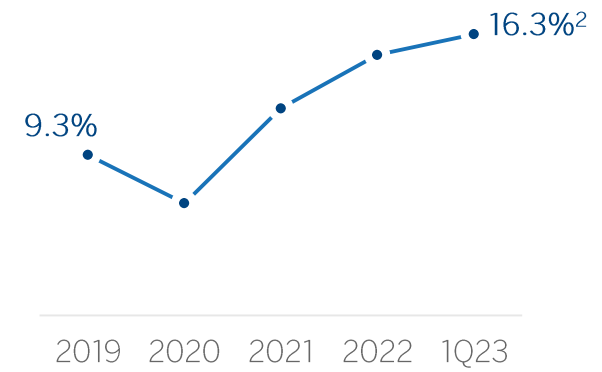


EFFICIENCY RATIO  
BBVA 2019-1Q23, %



## OUTPERFORMING OUR PEERS ON PROFITABILITY

ROTE  
BBVA 2019-1Q23, %



(1) #1 among ranking of European peer group. New European Peer Group as of 12M22: BARC, BNPP, CASA, CABK, DB, HSBC, ING, ISP, LBG, NDA, SAN, SG, UBS, UCG.

(2) Annualized figure

(3) 42% excluding extraordinary banking tax in Spain

Note: Profitability metrics excluding discontinued operations and non-recurring results.

## 5) Solid fundamentals

### SOUND ASSET QUALITY METRICS

#### NPL Ratio (%)

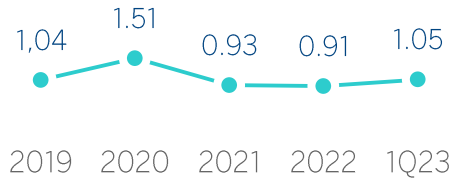


#### Coverage ratio (%)



#### Cost of Risk

(%, 1Q23 annualised)

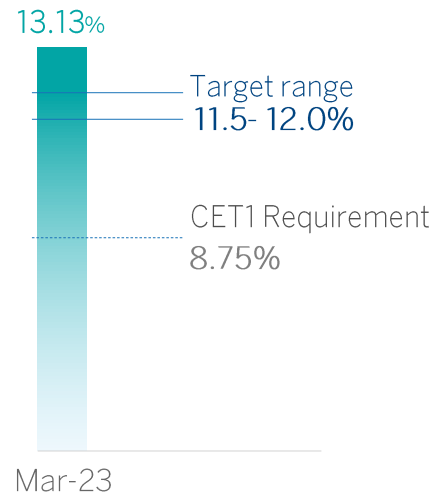


Prudent and proactive risk management

NOTE: 2021 Excludes the US business sold to PNC for comparison purposes.

### STRONG CAPITAL

#### CET1 FULLY-LOADED (%)



### COMFORTABLE LIQUIDITY

NSFR Group  
**132%**

LCR Group  
**184%<sup>1</sup>**

(1) Using a more restrictive criterion on this ratio (limiting the LCRs of all of BBVA, S.A.'s subsidiaries to 100%), the resulting consolidated ratio is 142%.

# 6) Strong ESG Credentials

## SUSTAINABLE BUSINESS

### Sustainable Business

Sustainable Business target **300 €bn** 2018-2025

2018-MAR23:

**150 €bn** channeled

### Sustainable Bonds issued - BBVA Group

**7.0 €bn<sup>1</sup>** Green **2 €bn** Social

Founding members  
Net Zero Banking Alliance

### Defined Portfolio Alignment Strategy

Clients progress towards decarbonization and transition plan disclosed in 4th TCFD Report.

<sup>1</sup>Includes the MXP 8,689 M issue of BBVA Mexico in February 2023.

## SOCIAL

### Community Commitment

**550 €mn** investment 2021-2025

2021-2022: **237 €mn** investment **62 mn** beneficiaries

BBVA have a positive impact on society

Loan growth<sup>2</sup> **+9.8%**  
(YOY, CONSTANT €)

**34,000** Families Bought their home<sup>3</sup> **130,000** SMEs and Self-employed boosted their business<sup>3</sup> **70,000** Larger corporates invested in growth<sup>4</sup>

### Diversity & Inclusion



2024 Target: **35%** Women in management positions

Inclusive growth financing: **3.3 €Bn** Mobilized in 1Q23

<sup>2</sup>Performing loans under management excluding repos. <sup>3</sup>New loans in 1Q23. <sup>4</sup>Corporates with BBVA lending as of March 2023.

## GOVERNANCE

### Directors

% Female Directors **40%** Goal: **40%** at least

% Independent Directors **73%** Goal: **50%** at least

### Remuneration

- Sustainable business KPI (STI)
- Portfolio decarbonization (LTI)<sup>5</sup>
- % of Women in managerial positions (LTI)<sup>5</sup>

### Strong Sustainability Governance

<sup>5</sup>Remuneration targets applicable to senior management and executive directors of the board.

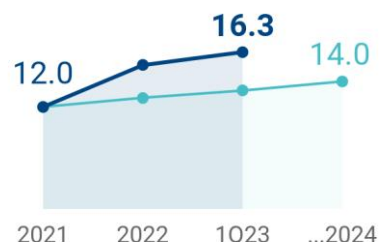


# 7) We are on the right path to achieve our ambitious long-term goals

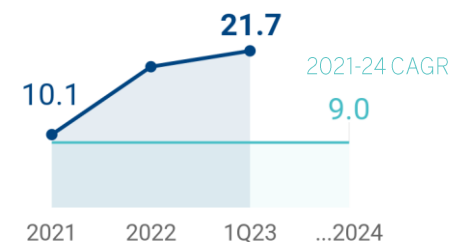
**COST-TO-INCOME**  
(%)



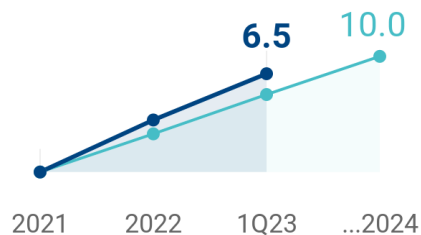
**ROTE<sup>1</sup>**  
(%, ANNUALIZED)



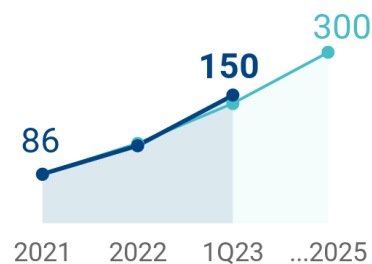
**TBV/ SHARE + DIVIDENDS**  
(YOY %)



**NEW TARGET CUSTOMERS<sup>2</sup>**  
(MILLION CUMULATIVE)



**SUSTAINABLE BUSINESS**  
(€ BILLION; CUMULATIVE SINCE 2018)



(1) Excluding discontinued operations and non-recurring results (2) Target customers refers to those customers in which the bank wants to grow and retain, as they are considered valuable due to their assets, liabilities and/or transactionality with BBVA.

We are in the process of further improving our long-term goals

BBVA